

GUIDE

# AI-Driven Software Delivery

From experimentation to controlled, enterprise-grade delivery.

For enterprise leaders, engineering directors, and CTOs navigating AI adoption in software delivery.

- ✓ ISO 27001 & ISO 9001 certified
- ✓ Protected under German law (GmbH)
- ✓ Up to 20x faster delivery
- ✓ Agentic-first approach

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## 1. INTRODUCTION

# Stop Experimenting. Start Delivering.

AI has already moved beyond experimentation in software development. Google Cloud's 2025 DORA report shows that 90% of software development professionals now use AI, and more than 80% say it improves productivity. But speed alone is not the benchmark that matters.

SonarSource's 2026 survey shows the average team already works with four different AI tools, and 35% of developers use them through personal accounts – a clear sign that adoption is running ahead of governance.

At K&C, we see this play out constantly. The enterprises that create real value from AI are not the ones experimenting most widely. They are the ones implementing most deliberately – with a controlled environment, agentic-first engineering, and clear accountability built in from day one.

This whitepaper explores how enterprise teams can turn AI momentum into structured software delivery without losing control over quality, IP (Intellectual Property), and compliance – and what it looks like when that is done right.

### 3 Key Takeaways from this Guide

- ✓ **Where AI creates real delivery value** – beyond code generation: requirements, testing, modernization, and execution speed.
- ✓ **What enterprises need before scaling** – governance, quality assurance, IP protection, and clear ownership.
- ✓ **How K&C moves teams from pilots to repeatable delivery** – a proven agentic model your teams can trust and leadership can scale.

## 2.WHY AI-DRIVEN DEVELOPMENT IS NOW A LEADERSHIP ISSUE

### **AI has moved into the Core Delivery Workflow**

AI is no longer a niche tool for early adopters. According to Google Cloud's 2025 DORA research, 90% of software development professionals already use AI in their work, and more than 80% say it improves productivity. Developers report that 42% of committed code is already AI-generated or AI-assisted (SonarSource, 2026).

Once AI affects how software is built every day, it starts influencing delivery speed, engineering capacity, time to market, and overall competitiveness. That makes AI adoption a business and leadership issue – not just a tooling decision inside engineering.

### **The real gap is execution, not awareness**

McKinsey's 2025 global AI survey shows that 88% of organizations use AI in at least one business function, but only about one-third have started scaling it across the enterprise. 92% of companies plan to increase AI investments in the next three years – yet only 1% of leaders describe their organizations as mature in AI deployment.

The organizations that win will not just build faster. They will combine AI with clear workflows, governance, and operating models – delivering with control at enterprise scale.

### 3. WHY MOST ENTERPRISES STILL STRUGGLE TO CREATE VALUE

## Adoption is rising faster than control

AI is already part of day-to-day software development. But in most organizations, governance has not kept pace with usage. 30% of professionals report little or no trust in AI-generated code (DORA, 2025). 35% of developers use AI tools through personal rather than work-sanctioned accounts (SonarSource, 2026).

### The result: more activity, but not more value

The issue is not adoption itself. The issue is what happens when AI is introduced without enough structure around it. Common outcomes include:

- ! Uncontrolled tool usage and rising IP risk
- ! Long review and approval cycles slowing delivery
- ! Legacy complexity blocking implementation
- ! Pilots that never reach production

### The real bottleneck has shifted to verification

96% of developers say they do not fully trust AI-generated output, yet only 48% say they always verify it before committing code (SonarSource, 2026). At the same time, 38% say reviewing AI-generated code takes more effort than reviewing colleague-written code. AI may accelerate generation while slowing confidence, review, and release readiness.

AI tends to amplify the strengths and weaknesses already present in the delivery model. Teams with strong testing, clear workflows, and fast feedback loops benefit most. Teams without them often create speed in one place and friction in another.

#### 4. WHERE AI CAN REALISTICALLY IMPROVE SOFTWARE DELIVERY

## The biggest gains are no longer limited to coding

The market has clearly moved beyond 'AI as a coding assistant.' Thoughtworks' 2026 Looking Glass highlights AI for the full SDLC – across requirements, design, coding, testing, and deployment. McKinsey concurs: leading organizations are taking a broader view across the end-to-end product development lifecycle. AI creates the most value when it removes friction across delivery, not just when it writes code faster.

### 1. Clarifying Requirements before code starts

AI can help turn fragmented input into clearer specs, user stories, acceptance criteria, and structured task breakdowns. GitHub's 2025 spec-driven development approach treats the spec as a shared source of truth that AI uses to generate, test, and validate – reducing guesswork and rework.

## **2. Understanding architecture and unfamiliar systems**

In enterprise delivery, a major bottleneck is often not writing new code, but understanding what already exists. AI helps teams explore unknown codebases, automate parts of solution design, and work across complex systems – especially valuable for architecture understanding, dependency mapping, and legacy-heavy environments.

## **3. Reducing documentation and onboarding friction**

Documentation is one of the most realistic early wins. AI accelerates setup guidance, decision records, and onboarding support – helping developers understand unfamiliar codebases and contribute sooner (GitHub, 2025; Thoughtworks, 2026).

## **4. Strengthening testing, QA, and release readiness**

Testing and QA are high-value use cases because they involve repeatable, structured work. AI can generate unit and regression tests, suggest edge cases, support defect triage, and accelerate validation – but it depends on strong review and quality gates.

## **5. Modernizing legacy systems with less disruption**

Legacy modernization is one of the most commercially relevant AI use cases. Thoughtworks reports a case where a team rewrote an entire application and pushed it to production in six weeks with three people, versus an initial estimate of six months with six people. That is where AI can create disproportionate value – and where K&C's agentic-first approach is purpose-built.

## 4. SUCCESS STORY: THE SHD SOLUTIONS CASE STUDY

### What it look like when it works

Theory is not enough. Here is what K&C's agentic-first delivery model produced for SHD Solutions GmbH – a leading software provider for furniture and kitchen retail with over 1,000 employees and a mature desktop product that needed a complete platform transformation.

! Migrate a complex desktop ERP system to a modern web platform – fast, without losing quality or innovation pace.

! Build a scalable automated testing framework for UI & API at BDD standards.

! Enable fast onboarding and knowledge transfer for distributed teams.

✓ Domain-Driven, modular AI-friendly architecture enabling a 'prompt, generate, review, refine' development loop.

✓ AI-Powered QA: Playwright + TypeScript + BDD (Gherkin) + AI-generated step definitions, fully integrated into CI/CD.

✓ Full-stack agentic engineering, from architecture to QA, ensuring intelligence, speed, and maintainability.

# The results, delivered in just a few months:

**47**

Automated  
QA scenarios

**35**

API Endpoints  
covered

**18**

UI Components  
modeled

**10**

Parallel workers  
in CI/CD

The MVP was delivered and received excellent feedback at SHD's annual industry forum in Germany – validating both the architecture and the AI-driven delivery approach.



“Facing a major redevelopment with thin resources, we turned to K&C for their 'Agentic First' expertise. They delivered top-tier design and automation while helping us architect our future. Their speed and quality are so high that our engineering now outpaces our product requirements. They aren't just developers, they are high-velocity partners.”

Ryan Bryers, CTO at SHD Solutions

## 5. WHAT A SECURE AI DELIVERY MODEL ACTUALLY LOOKS LIKE

### Security and governance built in, not bolted on

A secure AI delivery model does not begin with tools. It begins with control. At K&C, governance, IP protection, quality assurance, and compliance are part of the setup from day one – never retrofitted after adoption is underway. This is what separates a sustainable delivery model from a pilot that stalls.

Most providers either explain AI or add headcount. K&C does something different: we implement a working delivery model and execute against real delivery goals – combining secure implementation, hands-on delivery, team enablement, and scalable engineering support.

✓ **ISO 27001 certified**

Security handled systematically

✓ **ISO 9001 certified**

Quality built into delivery

✓ **ISTQB Partner**

Enterprise-grade QA standards

#### 1. A controlled environment for AI-supported development

Teams need to know which tools are approved, what data can be used, and where additional safeguards apply. Without that structure, AI usage spreads faster than control. K&C establishes this framework before a single line of AI-assisted code is committed.

## 2. Agentic-First engineering – not just assisted coding

K&C's proven agentic coding approach moves teams from slow manual coding to 'prompt, generate, review, refine' development cycles. This is not about using Copilot to autocomplete. It is about structuring architecture, workflows, and coding patterns so that AI tools can operate as genuine engineering multipliers – across the full SDLC.



"The modular AI-friendly architecture gave us development clarity we never had before. After the first modules, the acceleration was immediate."

**Moaz Elhefnawy, Senior Frontend Developer at K&C**

## 3. Human review stays in the loop

AI can accelerate generation, but it cannot replace engineering accountability. Review, validation, and release decisions still require human judgment – especially in complex, business-critical, or high-risk environments. Developers review AI-supported output before commit. Architects validate fit and feasibility. Critical changes follow stricter approval paths.

## 4. QA and verification become more important, not less

As AI increases delivery speed, quality assurance has to keep pace. K&C builds automated testing frameworks with AI acceleration – like the Playwright + TypeScript + BDD setup delivered for SHD – ensuring that faster output does not come at the cost of reliability. Stronger QA coverage is a structural part of our delivery model, not an afterthought.

**5. IP protection and legal clarity stay with you**

Speed is not enough if ownership becomes unclear. K&C ensures that your code, workflows, and internal knowledge remain yours. Your proprietary assets and commercial framework are protected under German law through our trusted GmbH structure – giving stakeholders additional confidence alongside ISO certification.

**6. Internal teams are enabled, not bypassed**

AI delivery should not become a black-box model that removes ownership from internal teams. K&C's approach enables your developers, architects, and engineering leads to work effectively with AI so that knowledge stays inside your organization. Our role is to strengthen your delivery capability, not create dependency on us.

## 6.A PRACTICAL ROLLOUT PATH FOR ENTERPRISE TEAMS

### The most effective path is outcome-first

AI rollout fails when adoption moves faster than delivery readiness. A practical rollout path closes that gap step by step, with control built in from the beginning. Below is K&C's structured approach to moving teams from isolated experimentation to controlled, repeatable delivery.

#### ✓ **Phase 1: Focused Assessment**

Before rolling out tools, clarify where AI can create value and where it should not be used yet. Where is delivery friction highest? Which use cases are valuable enough to justify change? What security, IP, and compliance boundaries apply? This is what K&C's AI Delivery Briefing is designed to uncover.

#### ✓ **Phase 2: Define Guardrails early**

AI adoption should not begin as open experimentation. K&C defines approved tools and usage boundaries, review and escalation paths, testing and validation standards, and human accountability for AI-supported output. Risk levels are established per use case and system.

#### ✓ **Phase 3: Start with one or two measureable use cases**

Broad adoption is rarely the best starting point. Early progress comes from focused use cases where the value is visible and risk is manageable: requirements clarification, test generation, documentation, architecture understanding, and selected modernization initiatives.

✓ **Phase 4: Embed AI into the delivery workflow**

AI creates value when it becomes part of the delivery model, not a parallel side practice. K&C integrates agentic workflows into your existing review routines, QA processes, and release decisions – so that delivery speed improves without weakening control.

✓ **Phase 5: Enable Internal teams and scale in waves**

A sustainable rollout strengthens internal capability instead of bypassing it. K&C transfers know-how into your organization at every step – so that scaling happens use case by use case, team by team, and the capability stays with you.

## The opportunity is clear. The path requires structure

AI can improve software delivery in measurable ways – but only when applied with the right structure around it. For enterprise teams, the challenge is no longer whether AI has potential. The challenge is how to turn that potential into secure, scalable, and operationally useful delivery.

Real progress depends on more than faster code generation. It depends on clear use cases, strong governance, human review, quality assurance, and a rollout model that fits enterprise reality. The organizations that create the most value will not be the ones that experiment most widely – but the ones that scale most deliberately.

K&C exists for exactly this: to help enterprise teams move from uncertainty, internal bottlenecks, and uncontrolled experimentation to a secure, practical, and scalable delivery model – with the agentic-first expertise, ISO-certified security, and implementation track record to back it up.



"As a QA Engineer in the age of AI, I have moved from being a writer of test scripts to an orchestrator of automated ecosystems."

[Ahmed Abdelgawad, QA Architect at K&C](#)



## AI Readiness Check

Take the AI Readiness Assessment and get a professional score on your current maturity, potential blockers, and next opportunities.

[LET'S START!](#)

## AI Readiness Check

Book a 30-minute focused conversation with a K&C expert. We review your current setup, delivery bottlenecks, governance requirements, and modernization priorities.

[BOOK NOW!](#)

### About Krusche & Company

With over 26 years of experience, K&C is a premier IT delivery partner specializing in AI-driven development and agentic AI enablement. Our team of 180+ IT experts across 6 global locations provides flexible team extension and managed delivery hubs to scale your digital capabilities. As an ISO 27001 and ISO 9001 certified provider operating under German law (GmbH), we combine technical excellence with certified security, enterprise-grade governance, and full IP protection. From agile software engineering to advanced agentic coding, K&C delivers results – not just advice.



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